

Let's start by looking at the key points of today's results briefing.

First, FY2025 1H results show a YoY decline in both net sales and profits due to various factors, including declining polycarbonate (PC) and methanol market prices, rising fixed costs for inorganic chemicals, and the declining profitability of meta-xylenediamine (MXDA) products, despite sales growth for BT materials.

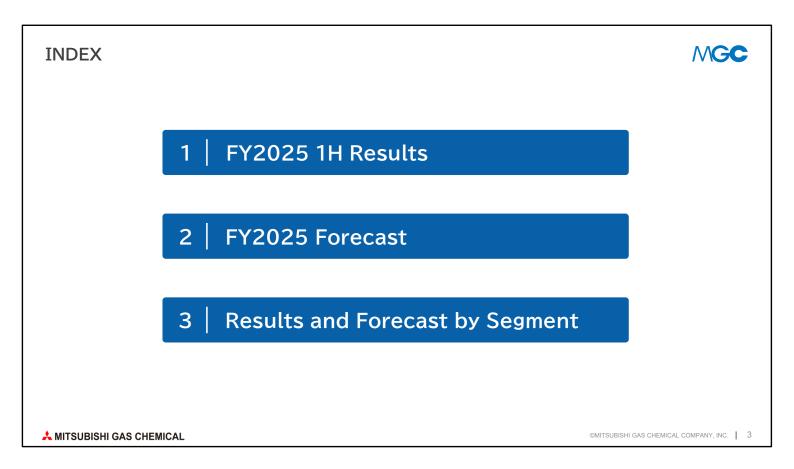
In addition, as announced on September 17, construction on the Netherlands MXDA plant has been suspended temporarily due to the worsening business environment. After assessing the recoverability in this accounting period, we recorded an impairment loss of about 50 billion yen as an extraordinary second-quarter loss.

Thus, we expect to record a net loss. We deeply regret any concerns this will cause among shareholders and investors. We will address the status of this project later.

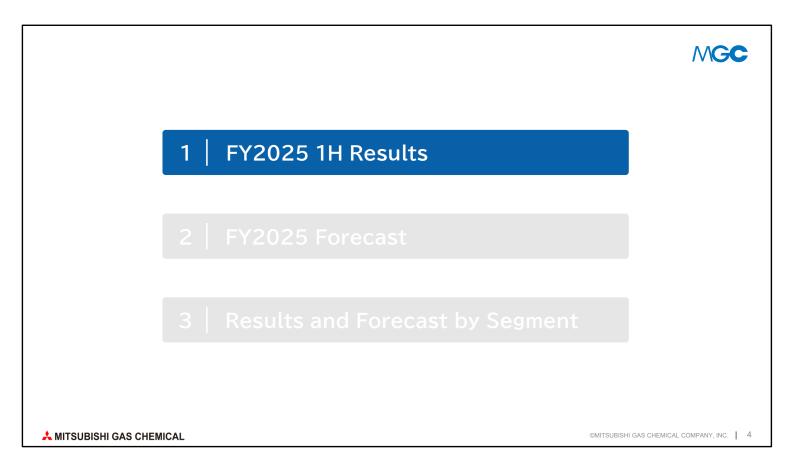
Second, we revised FY2025 full-year forecasts downward by 20.0 billion yen for consolidated net sales, 2.0 billion yen for operating profit, and 53.0 billion yen for profit attributable to owners of parent. This reflects expectations for falling polycarbonate (PC) and methanol market prices and lower sales of inorganic chemicals, in addition to the impairment loss in the MXDA business.

Our dividend policy remains unchanged. We project a year-end dividend of 50 yen.

We will explain the details of these matters later.



We will give an overview of FY2025 1H results first, followed by FY2025 forecasts, and then results and forecasts by segment.



First, let's look at FY2025 1H results.

FY2025 1H Results Net sales: Despite robust sales of electronics materials, the Group's net sales decreased, mainly due to the impact of the appreciation of market prices for engineering plastics and methanol, and withdrawal from the ortho-xylene chain business. Operating profit: Declined due primarily to lower market prices for the above offerings and growth in fixed costs associated with the expansion of production capacities of inorganic chemicals. Other factors leading to this decline included sluggish demand for meta-xylenediamine and its derivatives as well as intensifying competition in the market for these products, in addition to the appreciation of the yen. Ordinary profit: Decreased, due mainly to a decline in equity in earnings of affiliates related to the methanol business on the back of foreign exchange fluctuations and other factors. Interim loss attributable to owners of parent: Posted due to lower ordinary profit and the impairment of noncurrent assets at a subsidiary engaged in meta-xylenediamine manufacturing in the Netherlands. FY2025 1H Changes Previous FY2024 1H FY2025 1H Amount % [JPY in billions] Forecast* 388.1 361.6 -26.4-6.8 360.0 **Net Sales** 33.7 25.1 -8.6 -25.5 Operating profit 24.0 5.9 2.9 -2.9 -50.3 Equity in earnings of affiliates 3.3 37.4 31.4 -5.9 -15.9Ordinary profit 27.0 Profit attributable to owners 24.7 (27.9)-52.6 20.0 of parent *Announced on Aug. 7, 2025 EPS(JPY) 123.47 (143.48)102.71 FX (JPY/USD) 153 146 ©MITSUBISHI GAS CHEMICAL COMPANY, INC. | 5 A MITSUBISHI GAS CHEMICAL

Page 5 summarizes FY2025 1H results.

Despite growth in sales of electronics materials, net sales fell by 26.4 billion yen to 361.6 billion yen, mainly due to lower market prices for engineering plastics and methanol and our withdrawal from the ortho-xylene chain business, in addition to yen appreciation.

Operating profit declined by 8.6 billion yen to 25.1 billion yen due primarily to higher fixed costs associated with expanding production capacity for inorganic chemicals, sluggish demand and intensifying market competition for meta-xylenediamine and its derivatives, and yen appreciation.

Ordinary profit fell by 5.9 billion yen to 31.4 billion yen due mainly to a decline in equity in earnings of affiliates related to the methanol business amid foreign exchange fluctuations and other factors.

Interim profit attributable to owners of parent fell by 52.6 billion yen to a 27.9 billion yen loss due to the impairment loss posted by MSCN, the Netherlands meta-xylenediamine manufacturing subsidiary.

[JPY in billions]	FY2024 1H	FY2025 1H	Changes			
Non-operating items	3.6	6.3	+2.6			
Equity in earnings of affiliates	5.9	2.9	-2.9	Content of the Difference		
Financial income or losses	1.0	2.5	+1.5	• Equity in earnings of affiliates GEC -2.2		
Foreign exchange gains or losses	(1.9)	1.5	+3.5	Specialty Chemicals -0.7		
Others	(1.3)	(0.7)	+0.5			
Extraordinary income	1.1	5.4	+4.3			
Gains on sales of noncurrent assets	-	3.5	+3.5			
Gains on sales of investment securities	0.1	1,0	+0.9			
Subsidy income	0.9	0.1	-0.7			
Others	-	0.6	+0.6	-		
Extraordinary losses	(1.6)	(51.0)	-49.3	Content of the Difference		
Impairment losses	(0.1)	(50.2)	-50.0	• Impairment losses -50.0		
Provision allowance for doubtful accounts Loss on tax purpose reduction entry of non- current assets	(0.1) (0.6)	(0.3)	-0.2 +0.6	·Impairment of MXDA Plant at MSCN, etc.		
Others	(0.7)	(0.4)	+0.2			
Total extraordinary income and losses	(0.5)	(45.6)	-45.0			

Page 6 shows non-operating and extraordinary items.

First, non-operating items were up 2.6 billion yen due to various factors, including improvements in financial income or losses and foreign exchange gains or losses, although equity in earnings of affiliates was down due to lower earnings at an overseas methanol production company.

Next, extraordinary income grew by 4.3 billion yen in total due to gains on sales of noncurrent assets, gains on sales of investment securities, and other factors. Extraordinary losses fell by 49.3 billion yen in total due to the impairment losses related to MSCN and other factors.

About the MXDA Europe Plant

Aims of the project:

Securing a production base in Europe, MXDA's largest market

- MXDA is one of the meta-xylene derivatives, and its main applications include epoxy resin curing agents, polyamides, and isocyanates.
- Low-environmental-impact repair materials for wind power generation blades are also being increasingly recognized as a new application, and stable market growth is expected in the future. Currently, our company produces MXDA at two production bases in Japan.





- In September 2021, we announced plans to construct an MXDA production facility with an annual capacity of 20,000 MT in Europe (Rotterdam industrial zone, Netherlands), the largest market for MXDA.
- We proceeded with construction, initially aiming to start production in July 2024, through our consolidated subsidiary MGC Specialty Chemicals Netherlands B.V. (MSCN).



Temporary suspension of construction workimpairment loss recorded

- In addition to delays in the schedule due to factors including the switch of construction contractors last fiscal year, the business environment for the project has rapidly deteriorated due to soaring construction and labor costs stemming from the Russia-Ukraine conflict along with changes in the competitive environment in the MXDA market.
- In light of this situation, we resolved and announced the temporary suspension of the construction work at the meeting of the Board of Directors held on September 17, 2025.
- Following the temporary suspension of construction, as a result of a comprehensive evaluation of the project's economic viability and ability to recoup investment, we recognized a 50.2 billion yen impairment loss on MSCN's non-current assets in the FY2025 second-quarter consolidated results.

(Note) In the non-consolidated results, we recorded 29.9 billion yen in valuation loss on shares of subsidiaries and affiliates and 21.9 billion yen in provision for business losses of subsidiaries and affiliates, but these are eliminated in the consolidated results.

 Currently, we are considering all options toward improving profitability for the entire MXDA business, including whether to continue the construction.

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Page 7 describes the MXDA Europe Plant, for which impairment losses were recorded.

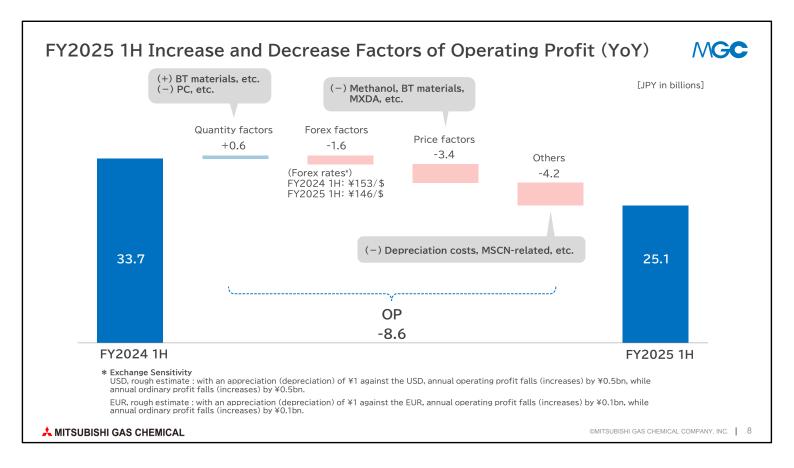
The purpose of this project was to build a new plant in Europe, the largest MXDA market, to establish stable supply capacity and meet market demand. Currently, our MXDA supply is limited by production restricted to two production bases in Japan.

Construction on this project had proceeded with production start slated for July 2024. But the business climate rapidly deteriorated for various reasons, including construction delays resulting from a change in construction contractors and intensifying market competition, in addition to inflation spurred by the Russia-Ukraine conflict.

Under these conditions, on September 17 of this fiscal year, our Board of Directors resolved to suspend construction temporarily as we announced on that date.

Following the suspension of construction, we evaluated the project's economic viability and ability to recoup investment. As a result, we have recognized an impairment loss of 50.2 billion yen in this first half.

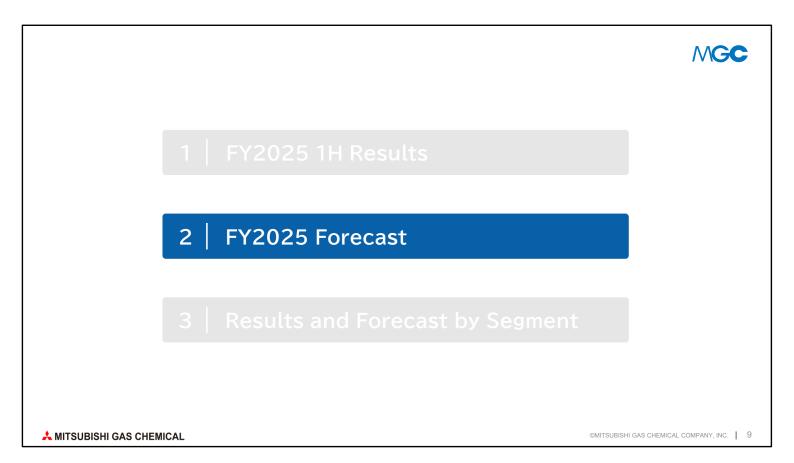
We are considering various possible future directions for the project, including resuming construction, withdrawing from the project, or taking another course of action, all having the goal of improving the profitability of the entire MXDA business. We will promptly disclose any relevant information.



Page 8 compares the factors contributing to increases and decreases in FY2025 1H operating profit to those for the first half of last year.

Quantity factors include expanding sales volumes of BT materials; forex factors include lower profit due to the yen's appreciation; and price factors include falling selling prices in addition to the BT materials higher costs associated with enhancing the quality.

Other factors include higher depreciation costs and costs associated with the European MXDA plant.



Next we will look at the FY2025 Forecast.

FY2025 Full-Year Forecast Based on the impairment loss recorded in the second quarter and recent business trends, we have revised downward our full-year forecast and expect a net loss for the full year. Although we expect an increase in the sales volume of BT materials, operating profit is expected to decrease due to deterioration in profitability for MXDA and its derivatives, and a decrease in sales volume for chemicals for use in semiconductor manufacturing. Changes FY2025 Previous Revised [JPY in billions] Amount % FY2024 Forecast*1 Forecast 773.5 750.0 730.0 -20.0 -2.7Net sales 50.8 46.0 44.0 Operating profit -2.0-4.3Ordinary profit 50.0 50.0 60.3 Profit attributable to (17.0)36.0 -53.045.5 owners of parent EPS(JPY) 184.87 (87.30)228.93 ROE(%)5.4 6.9 ROIC*2 (%) 4.2 3.9 6.4 FX (JPY/USD) 145 146 153 *1 Announced on Aug. 7, 2025 *2 ROIC =(Operating profit - Income taxes + Equity in earnings of affiliates) / invested capital

Page 10 gives an overview of FY2025 full-year forecasts.

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Compared to previous forecasts, net sales are expected to be down by 20.0 billion yen to 730.0 billion yen and operating profit by 2.0 billion yen to 44.0 billion yen. The forecast for ordinary profit remains unchanged at 50.0 billion yen. Profit attributable to owners of parent is projected to show a loss of 17.0 billion yen, which is down 53.0 billion yen from the previous forecast.

Key Points of FY2025 Full-Year Forecast



Changes from previous forecast: net sales -\(\frac{4}{2}\)0.0 billion; operating profit -\(\frac{4}{2}\)0.0 billion; ordinary profit is same as the previous forecast.

Key individual change factors of operating profit

- (-) Deterioration in profitability for MXDA and its derivatives, deterioration in earnings due to change in MSCN operation assumptions
- (-) Deterioration in methanol market prices
- (-) Delay in recovery of demand from some customers for chemicals for use in semiconductor manufacturing
- (+) Increase in sales volume of BT materials
- (+) Decrease in SG&A expenses
- Year-end dividend forecast: ¥50 (same as the previous forecast*)
 - * Announced on Aug. 7, 2025
 - ■Assumed exchange rates (2H): $1=\pm145$ (same as the previous forecast), $1=\pm170$ (±5 depreciation against the previous forecast)
 - (Sensitivity (USD, rough estimate): with an appreciation (depreciation) of ¥1 against the USD, annual operating profit falls (increases) by ¥0.5bn, while annual ordinary profit falls (increases) by ¥0.5bn) (Sensitivity (EUR, rough estimate): with an appreciation (depreciation) of ¥1 against the EUR, annual operating profit falls (increases) by
 - ¥0.1bn, while annual ordinary profit falls (increases) by ¥0.1bn.)
 - ■Assumed crude oil prices (2H): \$70/bbl. (same as the previous forecast)
 - (Sensitivity (USD, rough estimate): \$1/bbl. Increase (drop) in crude oil reduces (raises) profit by ¥0.3bn, excluding methanol affect)

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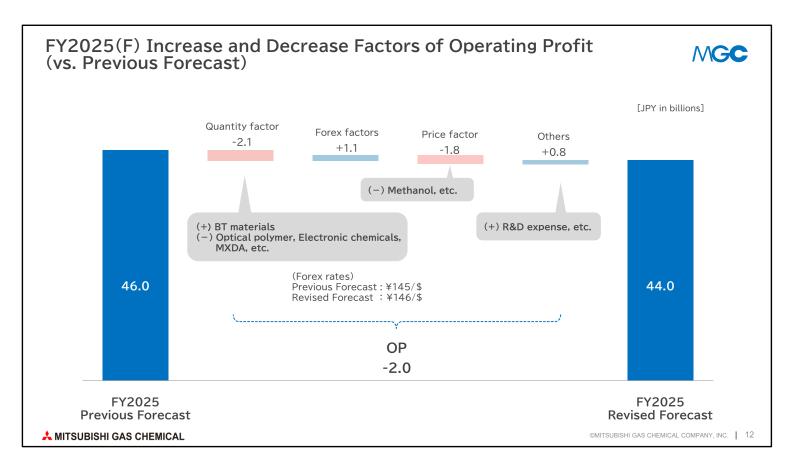
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Page 11 shows some key points of the FY2025 full-year forecasts.

Forecasts of net sales and operating profit are down from the previous forecasts for various reasons, including declining methanol market prices and profitability of MXDA and its derivatives, as well as lower sales volumes for EL chemicals (chemicals for use in semiconductor manufacturing) due to lagging demand recovery, although the sales volume of BT materials is expected to increase.

Forecast ordinary profit remains unchanged from the previous forecast in light of various factors, including improved foreign exchange gains or losses.

Our projected year-end dividend, 50 yen, remains unchanged from the previous forecast.



The waterfall chart on page 12 shows the factors underlying the increases and decreases in operating profit vs. previous forecasts.

We encourage you to return to this information when you have time.

FY2025 2H Forecast (vs. 1H Results)



- Second-half forecast: Although profitability is expected to improve for methanol due to improving market prices, operating profit is expected to decrease due to a reactionary decline from the strong performance of BT materials in the first half, as well as increases in fixed costs such as scheduled maintenance expenses and depreciation.
- Net profit is expected to increase due to the impact of the impairment loss recorded in the first half.

[JPY in billions]	FY2025 1H Results	FY2025 2H Forecast	Changes
Net Sales	361.6	368.3	+6.6
Operating profit	25.1	18.8	-6.2
Equity in earnings of affiliates	2.9	2.5	-0.4
Ordinary profit	31.4	18.5	-12. 9
Profit attributable to owners of parent	(27.9)	10.9	+38.8

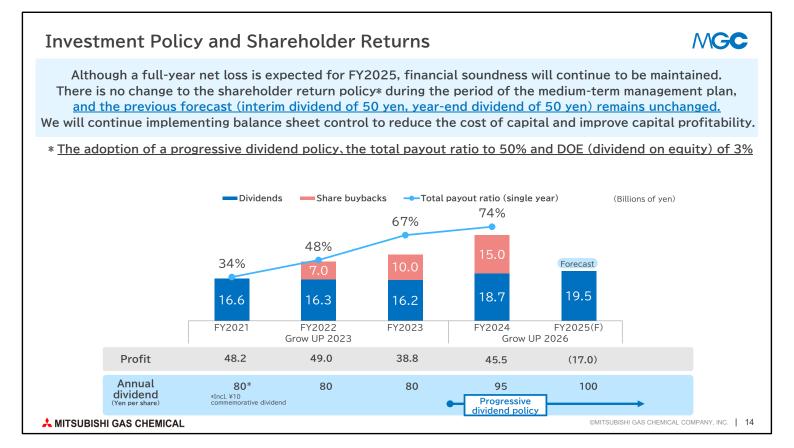
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Here you can see FY2025 1H results and 2H forecasts as well as the differences between them.

Although profitability is expected to improve in the second half due to improving methanol market prices, operating profit is expected to decline due to the rebound from the strong performance of BT materials in the first half, as well as increases in fixed costs, including scheduled maintenance expenses and depreciation. Net profit is expected to increase due to the impairment loss recorded in the first half.



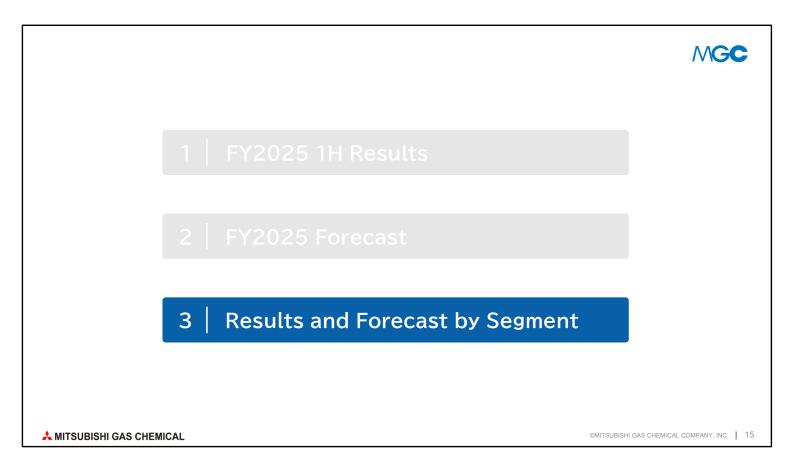
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This slide describes capital policy and shareholder returns.

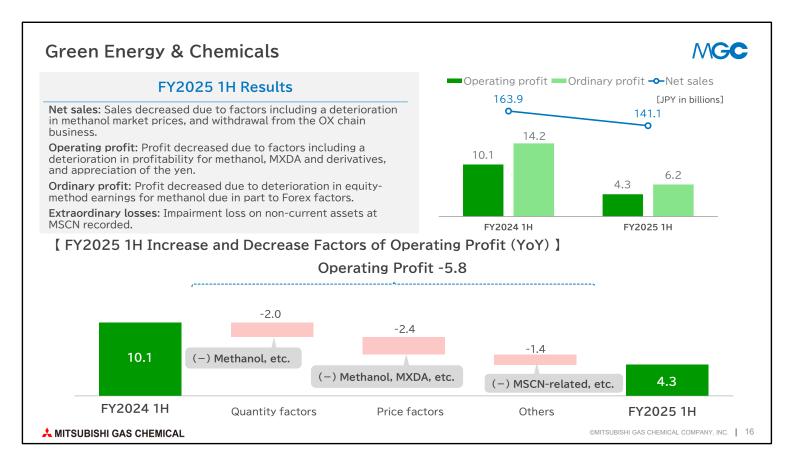
Although we anticipate a full-year net loss for FY2025, we expect to maintain our fundamental financial soundness.

No change will be made in the shareholder return policy for the period of the medium-term management plan, which calls for a progressive dividend policy, targeting a total payout ratio of 50%, and a dividend on equity (DOE) of 3.0%. The previous dividend forecast remains unchanged.

We will continue to consider capital policies and shareholder returns from the perspective of balance sheet control, seeking to reduce the cost of capital and improve capital profitability.



Let's look at a summary of results and forecast by segment.



Page 16 considers the Green Energy & Chemicals, or GEC, segment.

As shown in the graph in the upper right, net sales fell for various reasons, including declining methanol market prices and our withdrawal from the OX chain business. Operating profit decreased due to the declining profitability of methanol and of MXDA and its derivatives, yen appreciation, and other factors.

Ordinary profit also decreased due to declining equity method earnings on methanol production companies overseas attributable in part to forex factors.

The waterfall chart at the bottom of the page shows the factors driving the changes in operating profit vs. the previous year.

We encourage you to return to this information when you have time.

Green Energy & Chemicals FY2025 1H Results FY2024 FY2025 Changes (Compared with FY2024 1H Results) [JPY in billions] 1H Results 1H Results 163.9 141.1 -22.8 **Net sales** Methanol Decreased in both net sales and earnings due to lower market prices compared with the same Natural Gas 119.5 104.5 -14.9 period of the previous fiscal year. Gas Chemicals 44.9 -8.1 Aromatic 36.8 Methanol and Posted net sales and operating profit on par with the same period of the previous fiscal year, despite lower ammonia and MMA market prices, thanks to such positive factors as lower fixed chemicals Other/Adjustment (0.4)(0.2)+0.2costs. Operating profit 10.1 4.3 -5.8 Natural Decreased in net sales and earnings due to the lower sales volume of LNG for power generation The energy resources And environmental 3.0 -4.6 Natural Gas 7.7 business use and a decline in crude oil prices. -1.1 2.3 1.2 Aromatic MXDA*, aromatic aldehydes and polymer Materials Decreased in net sales and earnings, reflecting such factors as sluggish demand for products targeting European, U.S. and Chinese markets, as well as intensifying competition and higher Other/Adjustment 0.0 0.0 -0.0 Chemicals Ordinary profit 14.2 6.2 -8.0 fixed costs. * including derivatives Natural Gas 11.0 4.0 -7.0 Aromatic Decreased in net sales due to the withdrawal from the ortho-xylene chain, but recorded an increase in earnings due primarily to reductions in fixed costs following the withdrawal. Xylene separators and -1.0 Aromatic 3.2 2.2 0.0 -0.0 Other/Adjustment 0.0 (Note) Breakdown shows segments by major product group

Page 17 shows YoY trends in GEC first-half results for major businesses. We encourage you to return to this when you have time.

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Green Energy & Chemicals FY2025 2H Forecast FY2025 FY2025 Changes (Compared with FY2025 1H Results) 1H Results 2H Forecast [JPY in billions] 141.1 **Net sales** 146.8 +5.7Market prices expected to improve mainly due to strengthened US sanctions on Iranian products and limited raw material natural gas supplies in winter (1H results \$309 \times 2H Methanol 104.5 108.4 +3.8 Natural Gas Gas Chemicals forecast \$325) 38.6 +1.8Aromatic 36.8 Methanol and ammonia-based Although a recovery in demand is assumed, a decline in profit is expected mainly due to Other/Adjustment (0.2)(0.2)+0.0chemicals scheduled maintenance for MMA products in the second half Operating profit 4.3 3.7 -0.5 Natural Although an increase in revenue is expected from the sales of LNG for power generation, a The energy resources +0.2Natural Gas 3.0 3.3 And environmental decline in profit is expected mainly due to an increase in fixed costs for the iodine business 0.4 -0.8 Aromatic 1.2 Other/Adjustment 0.0 0.0 -0.0 Although an increase in volume is expected from the recovery of demand in China and Europe/US and price adjustments, profit is MXDA*, aromatic aldehydes and polymer **Aromatic Chemicals** 4.1 -2.0 Ordinary profit 6.2 expected to decrease due to scheduled * including derivatives maintenance. 4.0 3.5 -0.4 Natural Gas Xylene separators and derivatives Continued sluggish market prices for purified isophthalic acid (PIA) are expected. A decline in 2.2 0.6 -1.5 Aromatic profit is expected, factoring in scheduled maintenance (0.0)-0.0 Other/Adjustment 0.0 (Note) Breakdown shows segments by major product group ©MITSUBISHI GAS CHEMICAL COMPANY, INC. | 18 🚣 MITSUBISHI GAS CHEMICAL

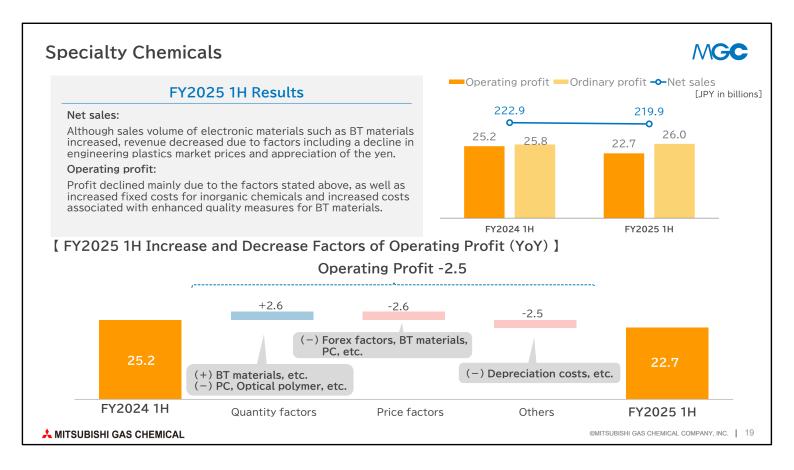
Page 18 considers forecasts for the second half.

Methanol market prices are expected to rise, generating higher profits, due mainly to strengthened US sanctions on Iranian products and the limited supply of the raw material natural gas in winter (1H results $$309 \rightarrow 2H$ forecast \$325).

While we anticipate demand recovery for methanol and ammonia-based chemicals, we expect lower profits due mainly to scheduled maintenance for MMA plants in the second half.

In the energy resources and environmental business, despite expectations of increased revenue from sales of LNG for power generation, we anticipate lower profits due mainly to rising fixed costs for the iodine business.

For MXDA and aromatic aldehydes, despite the volume growth expected from recovering demand in China and Europe/US and price adjustments, we expect lower profits due to scheduled maintenance.



Page 19 addresses the Specialty Chemicals segment.

Net sales decreased due to various factors, including a decline in engineering plastics market prices and yen appreciation, despite growth in sales volumes for electronic materials such as BT materials.

Operating profit declined due mainly to higher fixed costs for inorganic chemicals and rising costs associated with enhanced quality measures for BT materials, in addition to the factors that contributed to the decrease in net sales.

The chart at the bottom of the slide shows the factors underlying the changes in operating profit for Specialty Chemicals vs. the previous year. We encourage you to return to this information when you have time.

Specialty Chemicals FY2025 1H Results FY2024 FY2025 (Compared with FY2024 1H Results) Changes [JPY in billions] 1H Results 1H Results Decreased in net sales and earnings due to growth in fixed costs associated with the expansion of production capacities at a production base for Inorganic chemicals 222.9 219.9 -2.9**Net sales** chemicals for use in semiconductor manufacturing in Taiwan. Other factors leading to decreases in net sales and earnings included the appreciation of the 186.6 174.0 -12.6 Specialty Specialty Chemicals yen. Information & Advanced Materials +9.6 36.2 45.9 Decreased in net sales and earnings due mainly to lower polycarbonate sales prices and lower sales volume which, in turn, resulted in deterioration in the Engineering plastics Other/Adjustment (0.0)(0.0)-0.0 profitability of overseas manufacturing bases. Operating profit 25.2 22.7 -2.4 Optical materials Decreased in net sales and earnings. This was due to inventory adjustments carried out by customers and a -4.4 Specialty 17.2 12.7 resulting decline in the sales volume of products for use in smartphones, a primary application of optical polymers. Other factors leading to decreases in net sales and earnings included growth in such fixed Information & 7.9 9.9 +1.9 Advanced Materials costs as depreciation. Other/Adjustment 0.0 0.0 -0.0 Electronics Increased in net sales and earnings, even though the ation & Advanced Materials strengthening of quality management measures for BT materials for IC plastic packaging resulted in higher costs. The above increases were attributable to recovery in demand, a customer trend toward Ordinary profit 25.8 26.0 +0.1securing stockpiles in response to anxiety regarding the supply of some raw materials, and growth in the sales volume of OPETM substrate material for AI Specialty 16.8 14.7 -2.1 Information Information & +2.3 8.9 11.2 servers. Advanced Materials Posted net sales and earnings on par with the same period of the previous fiscal year, despite the lower sales volume of oxygen absorbers for export, as Living Tech and Higiene Solutions 0.0 Other/Adjustment 0.0 -0.0 (Former oxygen environmental sanitation chemicals were transferred from the inorganic chemicals business and included in absorbers) (Note) Breakdown shows segments by major product group the above product category from April 1, 2025. ©MITSUBISHI GAS CHEMICAL COMPANY, INC. A MITSUBISHI GAS CHEMICAL

Page 20 shows trends in Specialty Chemicals results for major businesses. We encourage you to return to this when you have time.

Specialty Chemicals FY2025 2H Forecast FY2025 FY2025 Changes (Compared with FY2025 1H Results) 1H Results 2H Forecast [JPY in billions] 219.9 219.4 **Net sales** -0.4Inorganic chemicals Although demand for chemicals for use in semiconductor manufacturing is on a recovery trend, a decline in profit is forecasted, incorporating factors such as increased fixed 174.0 174.6 +0.5 Specialty Specialty Chemicals costs from new plant operations. Information & 45.9 44.8 -1.0 Advanced Materials Continued sluggish market prices for general-purpose PC are expected in the second half as well. Moreover, a decline in profit is expected, **Engineering plastics** Other/Adjustment (0.0)(0.0)+0.0mainly due to increased fixed cost burdens at Operating profit 22.7 17.7 -4.9 production bases in Japan Strong sales are expected for optical polymers. A decline in profit is expected, anticipating the Optical materials Specialty 12.7 8.8 -3.9 impact of scheduled maintenance and other Information & factors 8.9 9.9 -1.0 Advanced Materials A decline in profit is expected due to a reactionary decline from a strong performance in the first half. Costs from enhanced quality measures are expected to decrease compared to the first half. Other/Adjustment 0.0 (0.0)-0.0 **Electronics materials** Information & Advanced Materials 16.7 -9.3 Ordinary profit 26.0 Expanded plant at the Thailand site to start 14.7 7.7 -7.0 Specialty commercial operations in the second half Living Tech and Hygiene Solutions (Former oxygen Information & Although strong sales are expected for oxygen 11.2 8.9 -2.3 Advanced Materials absorbers in Japan, a decrease in export volume is anticipated, leading to an expected decline in -0.0 Other/Adjustment 0.0 (0.0)absorbers) (Note) Breakdown shows segments by major product group 🙏 MITSUBISHI GAS CHEMICAL ©MITSUBISHI GAS CHEMICAL COMPANY, INC. | 21

Page 21 looks at forecasts for the second half.

In inorganic chemicals, while demand for chemicals for use in semiconductor manufacturing is trending toward recovery, profits are forecast to decline for various reasons, including rising fixed costs related to new plant operations.

In engineering plastics, since sluggish market prices for general-purpose PC are expected to continue in the second half, profit is expected to decline. This is also due mainly to increased fixed cost burdens at production bases in Japan.

In optical materials, strong sales are expected for optical polymers. A decline in profit is expected due to the impact of scheduled maintenance and other increases in fixed costs.

A decline in profit is expected in electronics materials due to a reactionary decline from strong performance in the first half, although costs related to enhanced quality measures are expected to fall from the first half. The expanded plant at the Thailand site, announced in a press release today, is slated to begin operating on a commercial basis in December.

Recognition of Current Challenges and Implementation of Short-term Intensive Improvement Measures We recognize the need to implement initiatives to improve performance in the short term in response to rapid changes in the external environment and the recording of an impairment loss, and to further accelerate the strengthening of the resiliency of our We established the Business Portfolio Resilience Strengthening Task Force led by the President to further promote short-term performance improvements and business structure reform. Short-term intensive Recognition of improvement current challenges measures While the outlook for semiconductor market within the current expansion remains unchanged, the external Cost cutting without exceptions, further promotion environment is harsh due to factors including **Business Portfolio** of asset-light strategy (sale of non-business assets the levying of US tariffs, stagnation in European including social welfare facilities), and further and Chinese economies, and intensification of Resilience Strengthening reduction of strategic shareholdings competition, particularly in the general-purpose **Task Force** Acceleration of achievement of results from large-The recording of an impairment loss has significantly worsened net profit for the current Businesses requiring intensive management (PCpromoting company-wide related products, xylene separators and performance derivatives): Promote initiatives with a sense of improvements and Strengthening of investment discipline: Rigorous business structure reform Fundamental structural reform, selection of capital investment projects, not merely an extension of optimization of implementation timing, and stricter return requirements current practices, is necessary 🙏 MITSUBISHI GAS CHEMICAL

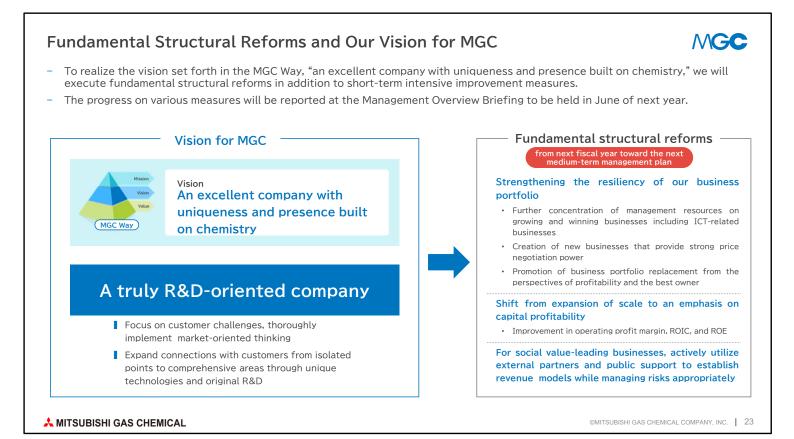
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We recognize the need to implement fundamental structural reforms—not merely extensions of current practices—in response to rapid changes in the external environment and the recording of a significant impairment loss.

Toward this end, we have established an internal Business Portfolio Resilience Strengthening Task Force to promote companywide performance improvements and business structure reforms with a sense of urgency.

Through short-term intensive improvement measures set for the current fiscal year, we plan to cut costs without exception; further promote an asset-light strategy; and further reduce strategic shareholdings. To make our business portfolio more resilient, we will reap the results of large-scale investments centered on the three ICT business and accelerate measures to address businesses requiring intensive management.

To strengthen investment discipline, we will take a more rigorous approach to selecting capital investment projects from various perspectives, including investment timing, even for products expected to grow over the medium to long term, and prioritize investments in products that offer promising returns.



Please turn to page 23.

Our vision for MGC is described in the words an excellent company with uniqueness and presence built on chemistry. Specifically, we will strive to become a truly R&D-oriented company capable of proposing a wide range of products to meet customer needs by focusing first on customer challenges, by connecting to customers through market-out oriented thinking, and by deploying unique technologies and original R&D.

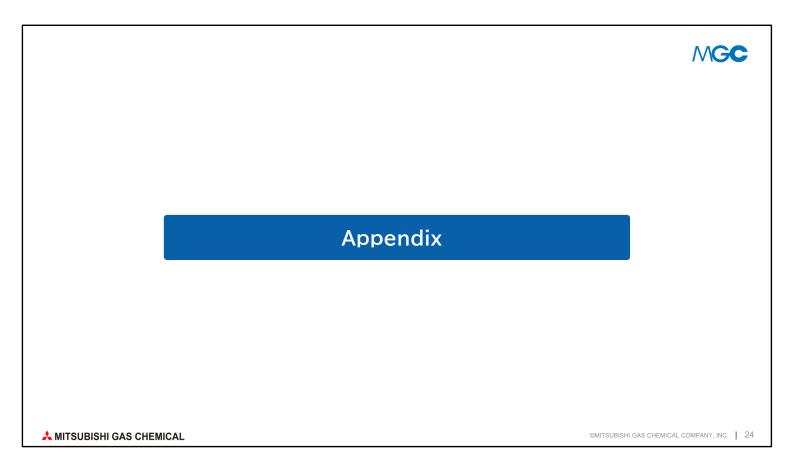
The courses of action for our fundamental structural reforms are based on backcasting from this vision. We will implement various measures from the next fiscal year to prepare for starting the next medium-term management plan.

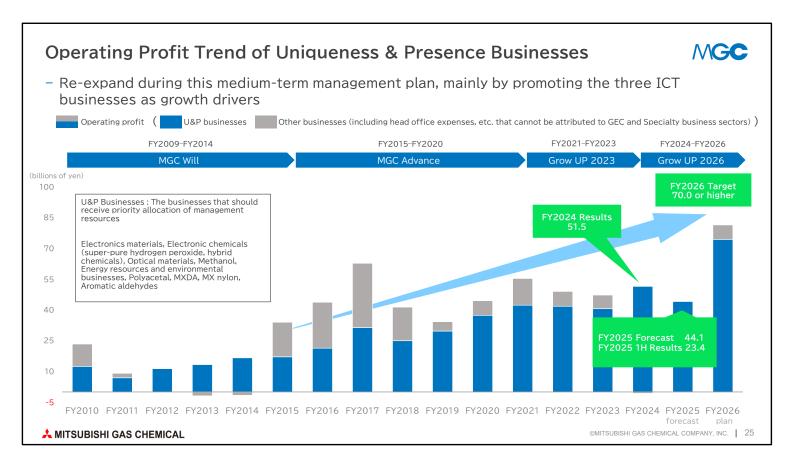
To strengthen the resiliency of our business portfolio, we will continue to concentrate management resources on growing and winning businesses, including ICT-related businesses; create new businesses capable of providing strong price negotiation power; and promote business portfolio replacement from the perspectives of profitability and best owners.

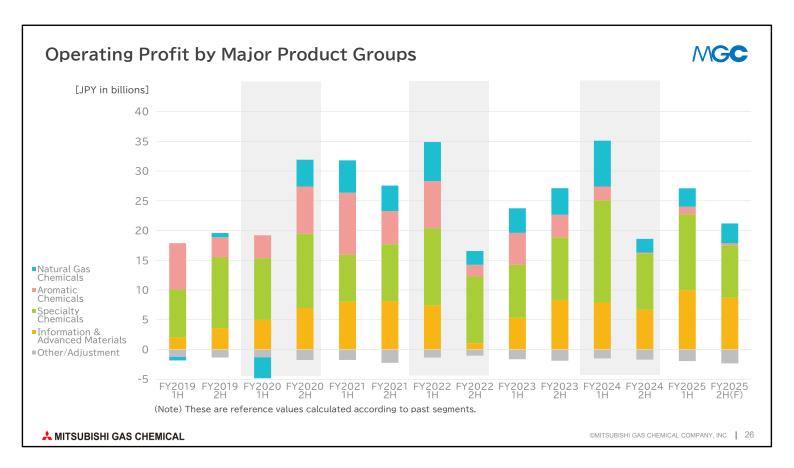
We will also shift from expanding scale of sales and other figures to a greater emphasis on capital profitability and efficiency, including operating profit margin, ROIC, and ROE.

For carbon neutrality and other social value-leading businesses, since most of them take time for commercialization and often face issues in profitability, we plan to make active use of external partners and public support to establish business models capable of boosting revenue while effectively managing risk.

We plan to report on our progress on these measures at the Management Overview Briefing to be held in June of next year.







Results and Forecast by Segment FY2024 Results FY2025 Revised Forecast FY2025 Previous Forecast* [JPY in billions] 1H 2Н FY 1H 2H 2H 773.5 388.1 385.4 360.0 390.0 750.0 361.6 368.3 730.0 Net sales GEC 163.9 159.2 323.1 142.3 159.0 301.3 141.1 146.8 288.0 Specialty Chemicals 222.9 221.2 444.1 216.3 229.6 445.9 219.9 219.4 439.3 Other/Adjustment 1.2 4.9 6.2 1.3 1.2 2.6 0.6 1.9 2.5 Operating profit 33.7 17.0 50.8 24.0 22.0 46.0 25.1 18.8 44.0 10.1 2.6 12.7 3.8 6.3 10.2 4.3 3.7 8.1 25.2 22.6 18.3 22.7 17.7 40.5 Specialty Chemicals 16.1 41.3 41.0 (1.5)(1.6)(3.2)(2.5)(2.7)(5.2)(1.9) (2.6)(4.6)Other/Adjustment Ordinary profit 37.4 22.8 60.3 27.0 23.0 50.0 31.4 18.5 50.0 GEC 14.2 6.2 20.5 6.2 8.5 14.8 6.2 4.1 10.4 43.9 23.1 17.0 40.1 26.0 16.7 42.7 Specialty Chemicals 25.8 18.0

* Announced on Aug 7, 2025

(2.5)

(4.9)

(0.7)

(2.4)

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(2.7)

(1.3)

(4.1)

Other/Adjustment

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(2.3)

(3.1)

Quarterly Results by Segment



			FY2025 Results			
[JPY in billions]	1Q	2Q	3Q	4Q	1Q	2Q
Net sales	188.1	200.0	195.0	190.4	177.9	183.7
GEC	78.3	85.5	80.4	78.7	68.2	72.8
Specialty Chemicals	109.2	113.6	113.4	107.8	108.9	111.0
Other/Adjustment	0.4	0.8	1.0	3.8	0.8	(0.1)
Operating profit	15.7	18.0	11.5	5.5	10.9	14.1
GEC	4.1	6.0	2.8	(0.2)	1.9	2.3
Specialty Chemicals	12.6	12.6	9.9	6.2	9.6	13.0
Other/Adjustment	(0.9)	(0.6)	(1.2)	(0.4)	(0.6)	(1.2)
Ordinary profit	17.9	19.4	16.4	6.4	13.8	17.6
GEC	4.5	9.7	4.1	2.1	3.9	2.3
Specialty Chemicals	13.9	11.9	12.6	5.4	9.9	16.0
Other/Adjustment	(0.5)	(2.2)	(0.2)	(1.0)	(0.0)	(0.7)

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Results and Forecast by Major Product Groups



	FY2024 Results			FY2025	FY2025 Previous Forecast*			FY2025 Revised Forecast		
[JPY in billions]	1H	2H	FY	1H	2H	FY	1H	2H	FY	
Net sales	388.1	385.4	773.5	360.0	390.0	750.0	361.6	368.3	730.0	
Natural Gas	119.5	113.4	232.9	105.7	116.8	222.6	104.5	108.4	213.0	
Aromatic	44.9	46.3	91.2	36.9	42.4	79.3	36.8	38.6	75.4	
Specialty	186.6	184.0	370.6	172.2	186.5	358.8	174.0	174.6	348.6	
Information & Advanced Materials	36.2	37.2	73.5	44.0	43.1	87.1	45.9	44.8	90.7	
Other/Adjustment	0.7	4.3	5.1	0.9	1.0	2.0	0.3	1.7	2.0	
Operating profit	33.7	17.0	50.8	24.0	22.0	46.0	25.1	18.8	44.0	
Natural Gas	7.7	2.3	10.0	2.4	4.8	7.3	3.0	3.3	6.3	
Aromatic	2.3	0.2	2.6	1.3	1.4	2.8	1.2	0.4	1.7	
Specialty	17.2	9.4	26.6	12.8	10.3	23.1	12.7	8.8	21,6	
Information & Advanced Materials	7.9	6.7	14.6	9.8	8.0	17.8	9.9	8.9	18.9	
Other/Adjustment	(1.5)	(1.7)	(3.2)	(2.4)	(2.7)	(5.1)	(1.9)	(2.6)	(4.6)	
Ordinary profit	37.4	22.8	60.3	27.0	23.0	50.0	31.4	18.5	50.0	
Natural Gas	11.0	4.4	15.5	3.8	7.0	10.9	4.0	3.5	7.5	
Aromatic	3.2	1.7	4.9	2.3	1.4	3.8	2.2	0.6	2,8	
Specialty	16.8	11.0	27.9	13.5	9.1	22.6	14.7	7.7	22.5	
Information & Advanced Materials	8.9	7.0	15.9	9.6	7.8	17.4	11.2	8.9	20.2	
Other/Adjustment	(2.6)	(1.4)	(4.1)	(2.4)	(2.5)	(4.9)	(0.7)	(2.3)	(3.1)	

(Note) These are reference values calculated according to past segments.

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^{*} Announced on Aug 7, 2025

Quarterly Results by Major Product Groups



			FY2025 Results			
JPY in billions]	1Q	2Q	3Q	4Q	1Q	2Q
Net sales	188.1	200.0	195.0	190.4	177.9	183.7
Natural Gas	56.5	62.9	55.2	58.2	49.8	54.6
Aromatic	22.0	22.8	25.4	20.9	18.5	18.3
Specialty	91.0	95.6	94.9	89.0	86.9	87.0
Information & Advanced Materials	18.2	17.9	18.4	18.7	21.9	23.9
Other/Adjustment	0.1	0.5	0.9	3.4	0.6	(0.3)
Operating profit	15.7	18.0	11.5	5.5	10.9	14.1
Natural Gas	2.7	4.9	(0.0)	2.4	1.2	1.8
Aromatic	1.3	1.0	2.9	(2.7)	0.6	0,5
Specialty	8.4	8.8	6.6	2.8	5.1	7.6
Information & Advanced Materials	4.1	3.8	3.3	3.3	4.4	5.4
Other/Adjustment	(0.9)	(0.6)	(1.3)	(0.4)	(0.6)	(1.2)
Ordinary profit	17.9	19.4	16.4	6.4	13.8	17.6
Natural Gas	2.6	8.3	(0.5)	5.0	3.0	1.0
Aromatic	1.7	1.4	4.6	(2.9)	0.8	1.3
Specialty	9.0	7.8	8.9	2.0	4.7	10,0
Information & Advanced Materials	4.9	4.0	3.6	3.3	5.2	6.0
Other/Adjustment	(0.4)	(2.2)	(0.3)	(1.0)	(0.0)	(0.7)

(Note) These are reference values calculated according to past segments.

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[JPY in billions]	Mar. 31, 202	5 Sep. 30, 2025	Changes	[JPY in billions]	Mar. 31, 2025	Sep. 30, 2025	Changes
Current assets	460.2	436.5	-23.7	Liabilities	422.3	409.8	-12.4
Cash and deposits	68.2	60.7	-7.4	Trade note and accounts payable	103.0	83.9	-19.1
Trade notes and Accounts receivable	157.8	144.1	-13.6	Interest-bearing debt	213.9	231.4	+17.4
Inventories	207.5	206.0	-1.4	Others	105.2	94.4	-10.7
Others	26.6	25.4	-1.1				
Non-current assets	659.4	638.8	-20.5	Net assets	697.3	665.5	-31.8
Tangible assets	366.5	342.7	-23.8	Shareholders' equity	600.7	563.3	-37.4
Intangible assets	24.9	24.4	-0.5	Accumulated other comprehensive income	67.4	69.9	+2.4
Investments and other assets	267.8	271.7	+3.8	Non controlling interest	29.1	32.2	+3.0
Total assets	1,119.6	1,075.4	-44.2	Total liabilities and net assets	1,119.6	1,075.4	-44.2

FY2025 1H Cash Flows



[JPY in billions]	FY2024 1H	FY2025 1H	Changes
Operating activity cash flows	35.5	29.8	-5.7
Investing activity cash flows	(49.6)	(39.9)	+9.7
Free cash flows	(14.0)	(10.0)	+4.0
Financing activity cash flows	8.6	3.2	-5.4
Effect of exchange rate change on cash and cash equivalents	1.2	(0.3)	-1.5
Net increase (decrease) in cash and cash equivalents	(4.1)	(7,1)	-3.0
Cash and cash equivalents at beginning of period	65.3	56.9	-8.4
Increase in cash and cash equivalents resulting from inclusion of subsidiaries in consolidation	0.6	<u>-</u>	-0.6
Cash and cash equivalents at end of period	61.8	49.8	-12.0

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Reference: Key Indicators (1)



[JPY in billions]	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025 (F)
Capital expenditure [1Q]	35.0 [5.6]	30.9 [6.1]	39.2 [9.1]	42.3 [11.5]	40.2 [8.7]	54.7 [11.5]	64.6 [15.3]	81.7 [18.3]	88.7 [17.7]	82.0 [41.5]
Depreciation& amortization [1Q]	25.6 [6.1]	27.0 [6.4]	27.4 [6.7]	29.5 [7.1]	30.6 [7.5]	31.9 [7.8]	33.5 [7.9]	36.3 [9.1]	34.6 [8.2]	39.0 [18.5]
R&D expenditure [1Q]	19.2 [4.8]	18.9 [4.5]	18.6 [4.5]	19.6 [4.5]	19.9 [4.7]	21.0 [4.9]	23.5 [5.5]	25.6 [6.2]	26.1 [6.2]	28.0 [12.4]
Employees (as of Mar. 31)	8,034	8,009	8,276	8,954	8,998	9,888	10,050	7,918	8,146	8,300
EBITDA*1	89.4	108.8	97.6	61.6	81.7	107.0	105.0	84.9	97.3	92.0
Operating Profit of U&P Businesses	21.3	31.4	25.0	29.7	37.4	42.3	41.8	40.6	51.5	44.1
ROE (%)	12.0	13.6	11.3	4.3	7.1	8.8	8.3	6.1	6.9	<u>-</u>
ROIC (%)*2	9.6	12.1	9.5	3.6	6.2	7.4	6.4	3.3	6.4	3.9
Operating profit margin (%)	7.9	9.9	6.4	5.6	7.5	7.8	6.3	5.8	6.6	6.0
EPS (Yen)	221.83	281.39	257.46	100.50	173.41	232.15	239.08	190.97	228.93	(87.30)
DPS*4 (Yen) [Interim dividend]	38.00 [16.00]	59.00 [24.00]	70.00 [35.00]	70.00 [35.00]	70.00 [35.00]	80.00*3 [45.00*3]	80.00 [40.00]	80.00 [40.00]	95.00 [45.00]	100.00
Total payout ratio (%)	30.1	32.5	27.2	111.4	40.4	34.5	47.9	67.5	74.1	<u>-</u>

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^{*1} EBITDA = Ordinary profit + depreciation expense + interest paid *2 ROIC = (Operating profit - Income taxes + Equity in earnings of affiliates) / invested capital *3 Commemorative dividend 10yen *4 The Company conducted a consolidation of shares at a ratio of one share for every two shares effective October1,2016. EPS and dividends of 2016 are retroactively adjusted figures assuming such reverse stock split had taken place.

Reference: Key Indicator (2) Capex, depreciation and amortization by segment



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	[JPY in billions]	FY2016	FY2017	FY2018	FY2019		FY2020	FY2021	FY2022	FY2023	FY2024
	Natural Gas	9.0	6.0	5.7	7.2	CEC	10.7	10.2	22.0	27.0	34.9
	Aromatic	10.5	11.3	14.6	15.0	- GEC	19.7	19.2	32.0	37.0	
Ca	Specialty	8.1	11.0	14.4	14.6	Specialty					
Capex*	Information & Advanced Materials	6.6	1.9	2.3	2.6	Chemicals	186	32.6	28.6	41.9	50.0
	Other	0.5	0.6	2.1	2.7	Other	1.8	2.9	3.9	2.7	3.7
	Total	35.0	30.9	39.2	42.3	Total	40.2	54.7	64.6	81.7	88.7
	Natural Gas	5.0	5.1	5.5	6.3	CEC	16.4	17.1	17.9	17.3	13.7
D	Aromatic	8.5	8.5	8.7	9.5	GEC	10.4	17.1	17.9	17.5	
epre	Specialty	8.6	9.1	8.7	8.7	Specialty					
Depreciation	Information & Advanced Materials	3.0	3.5	3.6	3.8	Chemicals	13.0	13.0	13.7	16.8	18.5
ם	Other	0.3	0.5	0.8	1.0	Other	1.1	1.7	1.8	2.0	2.4
	Total	25.6	27.0	27.4	29.5	Total	30.6	31.9	33.5	36.3	34.6
	ed assets recorded bas SUBISHI GAS CHEM									©MITSUBISHI	GAS CHEMICAL (

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Reference: Key Indicators (3)



	FY:	2021	FY2	FY2022		FY2023		FY2024		FY2025 (F)	
	1H	2H	1H	2H	1H	2H	1H	2H	1H	2H (F)	
FX(JPY/USD)	110	115	134	137	141	148	153	152	146	145	
FX(JPY/EUR)	131	130	139	143	153	160	166	162	168	170	
Crude oil (Dubai) (USD/bbl.)	69	87	102	83	82	82	82	75	69	70	
Methanol (USD/MT)	370	428	375	351	297	324	333	335	309	325	
Mixed xylene (USD/MT)	780	875	1,105	925	960	910	885	750	695	725	
Bisphenol A (USD/MT)*	2,750 ~3,700	2,100 ~3,150	1,450 ~2,200	1,250 ~1,700	1,150 ~1,400	1,250 ~1,350	1,250 ~1,350	1,200 ~1,350	1,100 ~1,250	1,100 ~1,200	
Polycarbonate (USD/MT)*	3,100 ~4,050	2,650 ~3,650	1,950 ~2,900	1,800 ~2,200	1,650 ~1,900	1,700 ~1,900	1,750 ~1,900	1,600 ~1,800	1,500 ~1,650	1,500 ~1,600	

 $[\]ast\,$ Describe the minimum and maximum values during the period

Sensitivity (rough estimates)

FX (USD): with an appreciation (depreciation) of ¥1 against the USD, annual operating profit falls (increases) by ¥0.5 bn, while annual ordinary profit falls (increases) by ¥0.5 bn. FX (EUR): with an appreciation (depreciation) of ¥1 against the EUR, annual operating profit falls (increases) by ¥0.1 bn, while annual ordinary profit falls (increases) by ¥0.1 bn. Crude oil (Dubai): A \$1/bbl. increase (drop) in crude oil reduces (raises) profit by ¥0.3 bn (excluding methanol affect). Methanol: \$1/MT increase (drop) in market price raises (reduces) equity in earnings of affiliates by ¥0.1 bn.

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Main products of Each Reportable Segment



Reportable Segments	Former Segments	Main Products(~FY2024)	Main Products(FY2025~)
Green Energy &	Natural Gas Chemicals	 Methanol Methanol and ammonia-based chemicals (ammonia and amines, MMA products, formalin and polyol products, etc.) Energy resources and environmental businesses 	no change
Chemicals	Aromatic Chemicals	 MXDA, aromatic aldehydes, polymer materials (MX nylon, etc.) Xylene separators and derivatives (Meta-xylene, purified isophthalic acid (PIA), etc.) 	no change
Specialty Chemicals Specialty Chemicals		·Inorganic chemicals (electronic chemicals (super-pure hydrogen peroxide, hybrid chemicals), hydrogen peroxide, etc.) ·Engineering plastics (polycarbonate/sheet film, polyacetal, etc.) ·Optical materials (optical polymers, ultra-high refractive lens monomer, etc.)	no change*
Chamicats	Information and Advanced Materials	·Electronic materials (BT materials for IC plastic packaging, etc.) ·Oxygen absorbers (AGELESS™, etc.)	·Electronic materials (BT materials for IC plastic packaging, etc.) ·LivingTech and Hygiene Solutions* (Oxygen absorbers : AGELESS™, etc.) (Environmental and Hygiene Chemicals: DIAPOWER, etc.)

^{*} With the establishment of the LivingTech and Hygiene Solutions Division in April 2025, inorganic chemicals related to environmental hygiene (medical equipment cleaning, beverage container sterilization, pollution control chemicals) were transferred to main products of the Information & Advanced Materials group.

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Reference: Upcoming IR Events



- FY2025 third quarter financial results announcement
 February 10, 2026 (Tuesday) 15:30
- FY2025 third quarter results presentation for analysts and institutional investors
 February 10, 2026 (Tuesday) Time to be announced

(Note) The above schedule is subject to change without notice.

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This document contains performance forecasts and other statements concerning the future. These forward-looking statements are based on information available at the time. These materials were prepared and on certain premises judged to be reasonable. None of these forward-looking statements are intended to be guarantees of future performance. Various factors may cause actual performance to differ significantly from forecasts.

